

RIVERWOOD NEIGHBORHOOD IMPROVEMENT STRATEGY - ACTION TABLE

This table includes the goals and strategies outlined in the Riverwood Neighborhood Improvement Strategy with specific actions that will help to achieve the intent of the goals and strategies. Each specific action includes what type of action it is and what parties should be involved in order to implement the action. All of these goals, strategies, and actions are derived from engagement with the Tulsa community and subject matter experts, past planning efforts conducted by the City of Tulsa and partner agencies, best practices from cities across the United States, and research and data analysis conducted by City of Tulsa staff.

KEY
OVERARCHING GOAL
GENERAL STRATEGY
SPECIFIC ACTION

TIMEFRAME	IN YEARS
Short-term	1-5 years
Medium-term	6-10 years
Long-term	10+ years

TRANSPORTATION

ID	Action Required	Action Type	Timeframe
TR 1	Improve multi-modal connectivity within the neighborhood and to other places.		
TR 1.1	Transform Joe Creek Trail from an underutilized pathway into a hub that promotes cycling, walking, and recreational activities.	Strategy	
TR 1.1.1	Enhance the Joe Creek Trail by adding lighting.	Infrastructure	Medium-term
TR 1.1.2	Implement a consistent biking surface for the entirety of the Joe Creek Trail between 61 st and 71 st Streets.	Infrastructure	Medium-term
TR 1.1.3	Add amenities, such as benches facing the creek for fishing, public art, trash cans, and water fountains.	Placemaking	Medium-term
TR 1.1.4	Install wayfinding signage at Joe Creek trailheads on 61 st and 71 st Streets.	Placemaking	Medium-term
TR 1.1.5	Work with Tulsa Housing Solutions and other partners to address homeless encampments on Joe Creek Trail using	Coordination	Short-term

	existing city programs and the encampment decommissioning policy.		
TR 1.1.6	Install flashing speed limit signs at the intersections on 61 st & 71 st Streets for cars driving over the speed limit to mitigate auto-cyclist collisions at Joe Creek trailheads.	Coordination	Long-term
TR 1.1.7	Implement a mid-block crossing at 61 st Street and Joe Creek trailhead intersection.	Infrastructure	Medium-term
TR 1.1.8	Partner with residents and local organizations to implement trail clean ups, programming, and events to activate the trail.	Partnership	Short-term
TR 1.2	Implement transportation recommendations included in adopted policy and existing plans that impact Riverwood.	Strategy	
TR 1.2.1	Review the Tulsa GO Plan Sidewalk gaps that were identified and conduct an audit to determine if additional sidewalk gaps exist within Riverwood. Prioritize sidewalk gaps along pathways to public transit, schools, shopping areas, parks, churches, and other public or social services. Sidewalk gaps identified by the Transportation Audits are the west side of 53 rd Street & Peoria Avenue, the East side of 58 th Street to 60 th Street, and the East side of 62 nd Street To 67 th Street.	Analysis; Infrastructure	Long-term
TR 1.2.2	Evaluate adding a bike corridor along 71 st Street to the Tulsa GO Plan Bicycle Facilities recommendations.	Analysis; Infrastructure	Medium-term
TR 1.3	Improve and expand sidewalk infrastructure across Riverwood and immediate surroundings.	Strategy	
TR 1.3.1	Improve and/or expand sidewalk infrastructure around Marshall and McClure Elementary Schools prioritizing gaps closest to schools and high-density student housing.	Infrastructure	Medium-term

TR 1.3.2	Work with residents to develop a sidewalk repair list and a sidewalk gap priority list to improve safety and to improve connections to places residents need to go.	Analysis; Infrastructure	Short-term
TR 1.3.3	Create an implementation plan for identified sidewalk expansion and repairs with an emphasis on funding. Evaluate and compare identified sidewalk expansion and repairs with planned public infrastructure needs.	Infrastructure; Capital	Medium-term
TR 1.3.4	Create Capital Improvements Package projects for the neighborhood roadways with a focus on improving walkability.	Capital	Medium-term
TR 1.4	Partner with MetroLink Tulsa to enhance the rider experience.	Strategy	
TR 1.4.1	Conduct a study to determine if a dedicated bus lane is feasible and desired by residents. Implement recommendations from the study.	Analysis	Short-term
1.4.2	Identify bus stop locations for improvements in ADA accessibility, comfort, and protection from the elements.	Analysis	Short-term
TR 1.4.3	Upgrade all bus stops to ensure they are ADA-accessible, comfortable, and provide protection from the elements. Identify locations for improvements.	Placemaking	Long-term
TR 1.4.4	Implement a public education campaign so riders understand how to get inclement weather updates, how to understand the bus routes, and how to use the app.	Engagement	Short-term
TR 1.4.5	Establish partnerships with local community places to increase access to bus information, especially places where print materials can be distributed.	Partnerships	Short-term
TR 1.4.6	Upgrade bike racks on the front of buses to accommodate more bikes.	Enhancement	Medium-term
TR 1.4.7	Enable all buses with Wi-Fi and charging stations.	Technology	Long-term

TR 1.4.8	Upgrade bus seats so that they can be easily maintained and cleaned.	Enhancement	Long-term
TR 1.4.9	Launch city-wide survey to determine improvements to the MetroLink Tulsa app needed to make it more user friendly. Implement identified app improvements.	Engagement	Medium-term
TR 1.4.10	Create a MetroLink Tulsa Ambassador Program to clean buses and stops regularly. Partner with local organizations for implementation.	Enhancement	Medium-term
TR 1.4.11	Implement innovative ways to accommodate individuals with cognitive and physical challenges.	Enhancement	Medium-term
TR 1.5	Partner with MetroLink Tulsa to expand services to increase access.	Strategy	
TR 1.5.1	Expand nighttime bus service and Micro Transit options to support second and third shift workers who live in Riverwood.	Enhancement	Long-term
TR 2	Improve and enhance safety and accessibility across all of Riverwood's transportation networks.		
TR 2.1	Expand and enhance streetlight coverage across Riverwood's public realm.	Strategy	
TR 2.1.1	Upgrade or activate streetlights throughout Riverwood.	Infrastructure; Capital	Long-term
TR 2.1.2	Conduct a feasibility study to expand streetlight coverage along major arterial streets, especially in areas identified by the light audit marked as medium and high priority and to all Peoria BRT bus stops.	Analysis	Short-term
TR 2.1.3	Explore grants and outside funding for installing recommendations on streetlight expansion. Pursue capital funding package for expanded streetlights identified in feasibility study and light audit.	Capital	Medium-term
TR 2.1.4	Incentivize pedestrian-scale lighting by private property owners and developers. Implement and identify private partners to implement pedestrian-scale lighting in key areas.	Incentives	Medium-term

TR 2.1.5	Conduct audit of inoperable streetlights and schedule needed repairs and maintenance. Using streetlight audit, replace broken streetlights.	Analysis; Coordination	Short-term
TR 2.2	Implement traffic calming measures, improved crossings, and ADA accessible infrastructure to reduce collisions.	Strategy	
TR 2.2.1	Conduct further study to determine what type of traffic calming measures are needed along arterial streets. Create a priority list based on usage.	Analysis	Short-term
TR 2.2.2	Identify locations for mid-block crossings to ease residents' access to destinations within Riverwood.	Analysis	Short-term
TR 2.2.3	Implement a mid-block crossing at the intersection of Peoria Avenue and Riverside Drive to improve connectivity of Joe Creek Trail and River Parks Trails.	Infrastructure	Long-term
TR 2.2.4	Identify locations to install signalized pedestrian crossings on major arterials, especially in areas where housing density is high.	Analysis; Infrastructure	Short-term
TR 2.2.5	Implement ADA improvements and enhancements in Riverwood, especially improvements focused on individuals using mobility aids.	Enhancement	Medium-term
TR 2.2.6	Reconfigure crosswalks to a protected intersection model and repaint continental crosswalks at 61 st Street and Peoria Avenue, 51 st Street and Peoria Avenue, and Peoria Avenue and Riverside Drive.	Infrastructure	Medium-term
TR 2.2.7	Repaint continental crosswalks at 71 st Street and Riverside Drive and add signage and prismatic reflectors.	Infrastructure	Medium-term
TR 2.2.8	Increase pedestrian crossing time at 61 st Street and Peoria Avenue when the button is pressed and create a pedestrian island to protect pedestrians and cyclists who cannot cross in time.	Enhancement	Short-term
TR 2.2.9	Conduct a traffic study to determine if current speed limits are optimal. Coordinate with Tulsa Police	Analysis; Coordination	Short-term

	Department to implement measures to reduce speeding, especially vehicles that speed through crossings.		
TR 2.3	Identify and recommend transportation projects that promote safety and equity in future funding packages.	Strategy	
TR 2.3.1	Create a capital project or projects for arterial and neighborhood street resurfacing to improve road conditions. Review Pavement Conditions Index data on major arterial streets and neighborhood streets within Riverwood to create a prioritized list of streets in need of repair.	Analysis; Capital; Infrastructure	Medium-term
TR 2.3.2	Identify locations for pedestrian islands and/or refuges in places with longer crossing distances to improve accessibility and safety.	Analysis; Infrastructure	Medium-term
TR 2.3.3	Conduct an audit of flashing beacons near public and private schools and schedule repairs and maintenance for inoperable beacons.	Analysis; Infrastructure	Short-term
TR 3	Equip all Riverwood residents to overcome transportation barriers.		
TR 3.1	Launch initiatives and partnerships to reduce barriers to vehicle ownership and access for all Riverwood residents.	Strategy	
TR 3.1.1	Promote financial empowerment & education outreach on saving for/buying a car, shopping for insurance, and setting aside funds for maintenance and upkeep.	Engagement	Short-term
TR 3.1.2	Improve access to tag agencies to increase residents' access to drivers' licensing by establishing dedicated bus routes to nearby tag agencies and the DMV.	Enhancement	Short-term
TR 3.1.3	Attract a driving school and a DUI driving program to Riverwood to help educate people on how to drive and how to get back their license.	Incentives	Short-term
TR 3.2	Promote education and awareness of transportation options and how to use them.	Strategy	

TR 3.2.1	Expand education and outreach about transportation options and resources for individuals with physical challenges or seniors who cannot drive.	Engagement	Short-term
TR 3.2.2	Promote financial empowerment & education outreach on saving for/buying a bike and setting aside funds for maintenance and upkeep.	Engagement	Short-term
TR 3.2.3	Promote education and outreach about available trails (Joe Creek Trail, Cherry Creek Trail, and Midland Valley Trail), how residents can access these trails in Riverwood, and destinations that the trails connect them to.	Engagement	Short-term
TR 3.2.4	Partner with local organizations to host cycling and walking events in Riverwood that promote multi-modal transportation options.	Engagement	Short-term
TR 3.2.5	Partner with MetroLink Tulsa to create new rider content that can be accessed via the MetroLink Tulsa app, website, or business card sized handout to help people who are unfamiliar with MetroLink Tulsa services and how to use them.	Engagement; Partnership	Short-term

Land Use, Environment, & Parks

ID	Action Required	Action Type	Timeframe
LU 1	Prioritize the care of parks and natural features to establish safe, clean, well-maintained amenities that meet the needs of residents in Riverwood.		
LU 1.1	Protect essential environmental resources and natural features in Riverwood.	Strategy	
LU 1.1.1	Expand Riverwood's tree canopy to enhance pedestrian comfort by incorporating tree planting into street projects.	Enhancement	Long-term

LU 1.1.2	Expand Riverwood's tree canopy by ensuring that required landscaping is installed and maintained with new commercial developments.	Planning	Short-term
LU 1.1.3	Partner with organizations to educate homeowners and housing complex management about native planting for pollinators and wildlife habitats.	Engagement; Partnership	Short-term
LU 1.2	Encourage ongoing investment in Riverwood parks.	Strategy	
LU 1.2.1	Upgrade city parks in Riverwood with recreational amenities such as basketball courts, dog parks, and skate parks.	Capital; Enhancement	Long-term
LU 1.2.2	Conduct additional studies on where to implement and total funding needed for adding human-scale lighting in neighborhood parks and recreational trails in Riverwood.	Analysis	Short-term
LU 1.2.3	Install human-scale lighting in neighborhood parks and along recreational trails while ensuring that adjacent residential properties are not affected by spillover light.	Infrastructure	Medium-term
LU 1.2.4	Ensure that future park improvements address accessibility and mobility challenges to welcome park users of all ages and abilities.	Planning	Medium-term
LU 1.2.5	Organize cleanup efforts along Joe Creek Trail and in Johnson, Heller, and Graham Parks.	Coordination	Short-term
LU 1.2.6	Develop short- and long-term programs and events geared toward youth and families at Johnson, Heller, and Graham Parks.	Program; Partnership	Short-term
LU 1.2.7	Explore the feasibility of a community center in a park or parks in Riverwood.	Analysis	Short-term

Public Services

ID	Action Required	Action Type	Timeframe
PS 1	Enhance experienced public safety and resources to ensure residents feel safe in their homes, on their streets, and throughout the neighborhood.		
PS 1.1	Strengthen relationship and trust between Riverwood community and Tulsa Police Department.	Strategy	
PS 1.1.1	The Community Outreach Resource and Education (C.O.R.E.) Unit proactively identifies events in Riverwood to attend to build community trust.	Program; Personnel	Short-term
PS 1.1.2	Conduct additional research on the root cause of real and perceived high crime rates and understand residents' perspectives on needs and challenges.	Analysis	Short-term
PS 1.1.3	Build on community trust in policing efforts through collaboration with Tulsa Public Schools and Tulsa Crime Network.	Personnel	Short-term
PS 1.1.4	Conduct an audit of flock cameras and areas where flock cameras would be most effective. Install additional flock cameras in recommended areas. Increase private network of cameras tied to the Real Time Information Center.	Analysis; Infrastructure	Short-term
PS 1.2	Enhance safety through improved public amenities.	Strategy	
PS 1.2.1	Conduct additional research on options to slow down traffic in the area.	Analysis	Short-term
PS 1.2.2	Using sidewalk audits and observations from experts as part of the walking school bus efforts, identify funding opportunities to improve sidewalks and crosswalks along major arterials prioritizing crossings to schools and bus stops.	Capital	Short-term
PS 1.2.3	Mitigate flooding through installation of curbs where they do not currently exist.	Infrastructure	Long-term

PS 1.2.4	Add fire hydrants to improve service coverage for residents to the following three areas: Skelly Drive to 55 th Street from Quincy to Utica Avenues; 59 th Street to 61 st Street from Rockford to Yorktown Avenues; and 53 rd Place to 56 th Street from Riverside Drive to Cincinnati Avenue.	Infrastructure	Medium-term
PS 1.2.5	Replace pipes in the East Bank service area to improve overflows.	Infrastructure	Long-term
PS 1.2.6	Conduct additional research on improvements needed for Joe Creek drainage at 65 th Street and Lewis Avenue.	Analysis	Short-term
PS 1.2.7	Pursue capital funding to replace waterlines in the following three areas: Skelly Drive to 55 th Street from Quincy to Utica Avenues; 59 th Street to 61 st Street from Rockford to Yorktown Avenues; and 53 rd Place to 56 th Street from Riverside Drive to Cincinnati Avenue.	Capital	Medium-term
PS 1.2.8	Identify opportunities for development in abandoned buildings.	Incentives	Short-term
PS 1.3	Reduce the number of loose animals in the neighborhood through enforcement and education.	Strategy	
PS 1.3.1	Conduct a study of loose animal complaints to plan targeted sweeps.	Analysis	Short-term
PS 1.3.2	Coordinate periodic sweeps for loose animals, prioritizing aggressive animals first.	Coordination	Short-term
PS 1.3.3	Expand education campaigns to Riverwood, focusing on helping kids safely interact with loose animals.	Engagement	Short-term
PS 1.3.4	Partner with organizations like Tulsa SPCA, Oklahoma Animal Alliance, and Humane Society of Tulsa to increase pet education and provide periodic clinics to spay and neuter.	Engagement	Short-term
PS 2	Improve educational outcomes.		

PS 2.1	Conduct additional research to understand root causes of school absenteeism and identify potential mitigation strategies.	Strategy	
PS 2.1.1	Partner with Impact Tulsa to identify and implement policies, projects, and improvements to advance educational outcomes for students in Riverwood.	Policy; Program; Enhancement	Medium-term
PS 2.1.2	Partner with Tulsa Public Schools to understand their perception of challenges and opportunities in the area.	Analysis	Short-term
PS 2.1.3	Partner with Tulsa Public Schools to explore expansion of elementary, middle and high school programs in Riverwood that strengthen belonging and safety for current youth and families, like extended afterschool programs, safer routes, and small pilot activities.	Infrastructure; Enhancement	Medium-term
PS 3	Improve mental health outcomes.		
PS 3.1	Enhance mental health resources for residents.	Strategy	
PS 3.1.1	Partner with Skillz on Wheelz, Counseling and Recovery Services of Oklahoma, Youth Services of Tulsa, the National Alliance of Mental Illness, and the Oklahoma Family Network to provide and promote mobile mental health services.	Partnership	Short-term
PS 3.1.2	Partner with the Tulsa Health Department and the Oklahoma Harm Reduction Alliance to place and maintain harm reduction needle boxes.	Partnership	Short-term
PS 3.1.3	Partner with South Tulsa Community House to develop a resource guide that can be distributed as necessary.	Engagement	Short-term
PS 3.1.4	Conduct additional research to understand opportunities for more comprehensive mental health services in the area.	Analysis	Short-term

Economic Development

ID	Action Required	Action Type	Timeframe
ED 1	Revitalize Riverwood's commercial landscape.		
ED 1.1	Develop a strategy and special projects to decrease commercial vacancy.	Strategy	
ED 1.1.1	Engage a third-party commercial revitalization entity to analyze and address commercial vacancy including the creation of a vacancy database, analyzing commercial real estate data, and evaluating existing inventory.	Analysis; Program; Partnership	Short-term
ED 1.1.2	Develop tools and programs to significantly reduce commercial vacancy.	Program	Medium-term
ED 1.1.3	Develop and apply tools to improve the viability, visibility, quality and aesthetics of existing commercial properties in Riverwood. <i>Example/Case Study:</i> City of Tulsa Route 66 Facade Matching Grant. https://www.cityoftulsa.org/facadegrant	Program	Medium-term
ED 1.2	Develop and apply incentives to grow small businesses.	Strategy	
ED 1.2.1	Communicate and encourage the application of the Retail Revitalization Revolving Loan Fund to support local businesses.	Incentives	Short-term
ED 1.2.2	Develop marketing campaigns targeting diverse retailers to bring a wide range of goods and services to the area.	Engagement; Incentives	Short-term
ED 1.2.3	Collaborate with local stakeholders to establish a business acceleration center or a satellite location for a business support incubator or accelerator service.	Partnership	Medium-term
ED 1.3	Identify catalytic development of a commercial corridor property.	Strategy	
ED 1.3.1	Consider and analyze highly visible properties focused on 61 st Street & Peoria Avenue for redevelopment projects.	Incentives; Capital	Short-term

ED 1.3.2	Develop a collection of conceptual designs compatible with the surrounding neighborhood and incorporating a range of neighborhood needs including housing, retail and service provision.	Planning	Medium-term
ED 1.3.3	Explore a targeted acquisition and redevelopment opportunity in the core commercial area to catalyze local business activity and better serve community needs. <i>Example/Case Study: Crosstown Concourse in Memphis, Tennessee. https://crosstownconcourse.com/</i>	Capital; Incentives	Medium-term
ED 1.4	Invest in placemaking and streetscaping at key corridors of the 61 st Street and Peoria Avenue commercial area.	Strategy	
ED 1.4.1	Establish Riverside Drive and 61 st Street as a gateway to the neighborhood and update with landscaping and wayfinding.	Capital; Placemaking	Medium-term
ED 1.4.2	Design and implement streetscaping improvements from Riverside Drive to Lewis Avenue on 61 st Street to improve walkability, placemaking and commercial attractiveness of the central commercial corridor.	Infrastructure; Placemaking	Long-term
ED 1.5	Convene Riverwood business and property owners to establish a business and property owners association.	Strategy	
ED 1.5.1	Assign a community planning staff member to assist in building and managing business association meetings for at least one year.	Personnel	Short-term
ED 1.5.2	Create a Riverwood Business Watch Program using existing city-wide toolkits and guides and in collaboration with Tulsa Crime Stoppers and Tulsa Police Department.	Program	Short-term
ED 1.5.3	Build and maintain a business and building inventory to track vacancy, commercial building conditions, ownership, and available square footage.	Coordination	Short-term

ED 1.5.4	Work to establish a future business improvement district to fund further improvements and ongoing maintenance for the area.	Incentives	Long-term
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History, Culture, & Creativity

ID	Action Required	Action Type	Timeframe
HCC 1	Elevate Riverwood’s history and culture through public art and placemaking.		
HCC 1.1	Implement visible public arts projects in neighborhood corridors.	Strategy	
HCC 1.1.1	Implement a local-led art project that incorporates community selection of locations and art type(s) and topics.	Placemaking	Short-term
HCC 1.1.2	Implement a vacant building art installation program. <i>Example/Case Study:</i> City of Newark “Beat the Blight” Art Program: https://clintonhillaction.org/community-building/f/beat-the-blight-campaign	Placemaking; Program	Medium-term
HCC 1.2	Incorporate public art components into placemaking and public infrastructure.	Strategy	
HCC 1.2.1	Develop a placemaking “kit” with neighborhood-led design to be used in public infrastructure investments like streetscaping. Consider a palette of colors, iconography and the use of historic names or places.	Placemaking	Short-term
HCC 1.3	Create community assets focused on history, storytelling, and placemaking.	Strategy	
HCC 1.3.1	Partner with an organization to launch an initiative to create a community archive and storytelling campaign to capture oral histories, collect photographs, unrecorded histories, and other media that tell the story of Riverwood.	Placemaking; Partnership	Short-term

HCC 1.3.2	Work with the community to conduct asset mapping of community and culturally significant places for Riverwood's residential and commercial areas.	Analysis	Short-term
HCC 1.3.3	Identify and examine buildings for potential Historic Preservation status.	Analysis	Short-term
HCC 1.3.4	Work with Tulsa County to explore the possibility of opening a public library in Riverwood.	Analysis; Infrastructure	Medium-term
HCC 1.3.5	Deploy temporary library services, like a mobile library unit or a partnership with a community space for a semi-permanent library, as a pilot test for a new library branch location.	Analysis; Engagement	Short-term
HCC 2	Implement recommendations to create a comfortable, beautiful, connected, and identifiable built environment for all users.		
HCC 2.1	Promote a sense of place in Riverwood with a cohesive streetscape identity.	Strategy	
HCC 2.1.1	Increase street sweeping schedule and implement neighborhood cleanup events.	Coordination	Short-term
HCC 2.1.2	Identify places for landscaping, such as plants, shrubs, and flowers.	Analysis	Short-term
HCC 2.1.3	Implement a community-defined identity and brand for placemaking.	Enhancement	Medium-term
HCC 2.1.4	Create amenities and street furniture, such as benches, trash cans, water fountains, and lampposts, and implement throughout Riverwood.	Placemaking	Medium-term
HCC 2.1.5	Install wayfinding signage throughout Riverwood, especially signage that points to public transit, parks, trails, and other public spaces.	Placemaking	Medium-term
HCC 2.1.6	Install banners and other placemaking signage throughout Riverwood.	Placemaking	Medium-term

HCC 2.1.7	Install public bike racks throughout Riverwood, especially near bus stops, parks, trails, and shopping plazas to reduce bike theft.	Infrastructure	Medium-term
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Strategic Partnerships & Development

ID	Action Required	Action Type	Timeframe
SPD 1	Establish a Riverwood Advisory Committee made up of residents, local stakeholders, and community leaders.		
SPD 1.1	Collaborate with partners to create a framework and governing model for the advisory committee.	Strategy	
SPD 1.1.1	Review list of residents nominated during the engagement process for the Riverwood Advisory Committee. Recruit and select members for the Riverwood Advisory Committee.	Analysis; Engagement	Short-term
SPD 1.1.2	Work with the advisory committee to contact and engage with local partners within the community.	Engagement	Short-term
SPD 1.1.3	Establish a directory of central meeting places for the community to use for different groups.	Coordination	Short-term
SPD 1.1.4	Create a committee strategic plan and application. Designate staff capacity for development of the committee.	Enhancement; Personnel	Short-term
SPD 1.2	Develop and maintain an open channel of communication within the community.	Strategy	
SPD 1.2.1	Compile a list of the different and unique forms of communication that neighborhoods use to connect.	Engagement	Short-term
SPD 1.2.2	Establish Riverwood Advisory Committee communication channels to be used to promote events happening in the neighborhoods and local small businesses.	Engagement	Short-term

SPD 1.3	Enhance civic engagement opportunities and residents' understanding of ways to engage with the City of Tulsa and other governmental entities.	Strategy	
1.3.1	Explore partnerships to build a program centered on civic engagement in Riverwood.	Partnership; Program	Short-term
SPD 2	Build neighborhood capacity to achieve economic development outcomes.		
SPD 2.1	Convene resident, business & neighborhood stakeholders.	Strategy	
SPD 2.1.1	Assign a neighborhood-based planner to assist in building and managing neighborhood meetings for at least one year and facilitate city-supported neighborhood meetings to establish local leadership. <i>Optional/Case Study:</i> Follow the district-based approach from City of Portland's Long Range Planning Office and divide the city into zones with "district liaisons" to better support planning and neighborhood capacity work. https://www.portland.gov/bps/planning/district-liaison	Program	Short-term
SPD 2.1.2	Develop a "roadmap" for neighborhood group management with meeting attendees, outlining leadership roles and identifying at least five neighborhood-led projects for implementation.	Enhancement	Short-term
SPD 2.1.3	Identify and address barriers to neighborhood participation by providing necessary resources such as meeting spaces, technology, and communication platforms.	Program	Short-term
SPD 2.2	Develop a sustainable leadership structure.	Strategy	

SPD 2.2.1	Connect Riverwood leaders with city-wide place-based leaders and groups.	Coordination	Short-term	
SPD 2.2.2	Maintain ongoing community engagement through quarterly check-ins and regular meetings.	Engagement	Short-term	
SPD 2.3	Connect local entrepreneurs to economic development services.	Strategy		
SPD 2.3.1	Connect Riverwood neighbors to organizations like Gradient, Kitchen 66, and East Tulsa Incubator that provide business development and entrepreneurial development support.	Engagement	Short-term	
SPD 3	Position the Riverwood area as a destination for neighborhood and small business growth.			
SPD 3.1	Work with elected officials, both local and state, to ensure that public policy and projects are focused on the growth of the Riverwood area.	Strategy		
SPD 3.1.1	Collaboratively review potential policy updates to help promote small business in the area.	Policy	Medium-term	
SPD 3.1.2	Develop a small business strategy for Riverwood.	Enhancement	Economic Development; Partner Tulsa; Local Organization	Medium-term
SPD 3.2	Work with local partners to create achievable programs to encourage a safe and thriving neighborhood.	Strategy		
SPD 3.2.1	Create a resource guide of various programs and partners offering services in the area that can be shared with the neighborhoods.	Engagement	Short-term	
SPD 3.2.2	Share the list of programs and partners with the 211 of Eastern Oklahoma group.	Engagement	Short-term	

SPD 3.2.3	Create a list of missing programming in the area and barriers to public services.	Analysis	Short-term
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Housing & Neighborhoods

ID	Action Required	Action Type	Timeframe
HN 1	Riverwood is an affordable neighborhood for all its residents.		
HN 1.1	Improve & maintain housing affordability.	Strategy	
HN 1.1.1	Track affordability metrics and housing displacement as development and revitalization occurs.	Analysis	Short-term
HN 1.1.2	Consider establishing non-profit entities such as community land trusts (CLTs) and land banks to ensure permanent housing affordability and community oversight.	Incentives	Long-term
HN 1.1.3	Consider a Neighborhood Infill Overlay to allow more housing options in Riverwood.	Planning	Medium-term
HN 1.2	Support a mixed income community by providing more opportunities for homeownership.	Strategy	
HN 1.2.1	Explore the conversion of rental units, particularly those with unresponsive landlords, into ownership opportunities.	Program	Long-term
HN 1.2.2	Consider establishing a Community Development Corporation (CDC) to acquire vacant land and buildings to redevelop for more ownership opportunities.	Analysis; Program	Long-term
HN 1.3	Provide support for people experiencing homelessness.	Strategy	
HN 1.3.1	Consider establishing a shelter or outreach center in Riverwood to co-locate resources to serve people experiencing homelessness.	Analysis	Medium-term

HN 1.3.2	Work with Housing Solutions of Tulsa and other partners to provide or co-locate wraparound services in targeted areas of Riverwood, such as trails, area parks, and common areas of multi-unit housing.	Coordination	Short-term
HN 2	Every resident of Riverwood has a safe and well-maintained home.		
HN 2.1	Improve the quality of existing housing.	Strategy	
HN 2.1.1	Preserve existing affordable housing units.	Planning; Policy	Short-term
HN 2.1.2	Pursue maintenance funding for at risk populations in owner-occupied housing, such as HUD, CDBG, and other funding sources.	Capital; Program	Medium-term
HN 2.2	Address code violations proactively across the neighborhood.	Strategy	
HN 2.2.1	Educate residents on common code violations to increase compliance.	Engagement	Short-term
HN 2.2.2	Proactively address code violations in the neighborhood.	Coordination	Short-term
HN 2.2.3	Proactively enforce code violations in multi-unit housing, especially repeat offenders. Proactively address health and safety issues and hazards in multi-unit housing.	Coordination	Short-term
HN 2.3	Address vacant and abandoned buildings.	Strategy	
HN 2.3.1	Create and maintain an inventory of vacant and abandoned buildings.	Enhancement	Short-term
HN 2.3.2	Examine the acquisition of vacant buildings and land that could be redeveloped as affordable or mixed-income housing.	Capital	Medium-term
HN 2.3.3	Rehabilitate buildings.	Coordination; Incentives	Long-term

HN 2.3.4	Create a property owner outreach and engagement strategy to establish partnerships with property owners.	Enhancement	Short-term
HN 2.4	Empower tenants to address unresponsive landlords.	Strategy	
HN 2.4.1	Explore the expansion of tenant protections in the City of Tulsa.	Policy	Long-term
HN 2.4.2	Educate renters on their protections, rights, and responsibilities under state law.	Engagement	Short-term
HN 2.4.3	Support local landlords who are responsive to the needs of their tenants.	Coordination	Short-term
HN 2.4.4	Promote the Neighborhood Academy to equip leaders to organize and advocate for their neighborhoods.	Enhancement	Short-term
HN 2.4.5	Form tenant associations to leverage better property management and maintenance.	Program	Short-term
HN 2.4.6	Create a task force to review and address serial evictions and property conditions of multi-unit housing in Riverwood.	Personnel	Medium-term
HN 2.5	Maintain and enhance public spaces.	Strategy	
HN 2.5.1	Organize neighborhood cleanup days.	Coordination	Short-term
HN 2.5.2	Coordinate with partners to clean up commercial corridors.	Partnership	Short-term
HN 3	Riverwood has strong community ties with quality places to gather and safe routes to travel.		
HN 3.1	Provide community events to promote social connections.	Strategy	
HN 3.1.1	Promote Neighborhood Academy to build capacity among current and potential neighborhood leaders.	Engagement; Coordination	Short-term
HN 3.1.2	Assist neighborhood and tenant associations to host block parties.	Coordination	Short-term

HN 3.1.3	Encourage partners to host community events and programming that incorporates all residents, including renters and homeowners.	Partnership	Short-term
HN 3.2	Create places for the community to gather and to collaborate.	Strategy	
HN 3.2.1	Identify potential location partners for community gatherings and meeting places, particularly for multi-unit housing without a community room.	Coordination	Short-term
HN 3.2.2	Examine potential sites and partners for organizing a community garden.	Analysis	Short-term
HN 3.2.3	Encourage the preservation and expansion of existing tree canopy on residential property throughout the neighborhood wherever possible.	Engagement	Medium-term
HN 3.3	Organize concerned community members to provide safe passages for students going to and from school.	Strategy	
HN 3.3.1	Conduct asset-mapping to determine neighborhood destinations and travel methods for children.	Analysis	Short-term
HN 3.3.2	Work with housing complexes to create safe paths and trails to school and bus stops.	Infrastructure	Short-term
HN 3.3.3	Organize walking school buses to provide routes of enhanced safety for students traveling to and from school bus stops.	Program	Short-term
HN 4	Riverwood is a great place to live, work, and play for anyone at any income.		
HN 4.1	Build capacity of neighborhood leadership to increase neighborhood organizations' sustainability and productivity long-term.	Strategy	
HN 4.1.1	Create neighborhood capacity to apply for Neighborhood Conditions Index Program.	Program	Short-term

HN 4.1.2	Convene a special cohort of Riverwood tenant and neighborhood association leaders for the City of Tulsa's Neighborhood Academy program.	Coordination	Short-term
HN 4.2	Highlight positive stories that showcase community resilience, unity, neighborhood pride.	Strategy	
HN 4.2.1	Identify partner to implement a community newsletter.	Partnership	Short-term
HN 4.2.2	Establish a process for community organizations to engage local media to showcase the positive news in Riverwood.	Engagement	Short-term
HN 4.3	Showcase Riverwood's opportunities and unique potential.	Strategy	
HN 4.3.1	Promote Riverwood's geographic advantages to attract a variety of residents.	Engagement	Short-term
HN 4.3.2	Identify and examine buildings for potential Historic Preservation status.	Analysis	Short-term
HN 4.3.3	Promote Riverwood as a neighborhood with diverse housing options that accommodate all life stages and family configurations.	Engagement	Medium-term

The Riverwood Neighborhood Improvement Strategy recommendations are structured into three tiers of specificity: Overarching Goals, General Strategies, and Specific Actions. The Action Tables also identify each Specific Action's type in order to better organize plan recommendations for implementation. The items in each Action Tables include the following:

Overarching Goal: An aspirational and visionary statement that sets the intent for related strategies and actions.

General Strategy: A general approach to achieving an Overarching Goal focused on outcomes.

Specific Action: An actionable recommendation that helps achieve a general strategy. Actions are grouped into 16 categories that require different approaches to initiate:

Advocacy: Coordinated local support for an issue communicated to a higher authority.

Analysis: An action that necessitates data gathering and analysis.

Capital: An action related to capital funding needs.

Code Changes: An action that will require changes to City ordinances.

Coordination: An action that results in increased or improved coordination or execution of current programs offered by the City of Tulsa and partner agencies.

Engagement: An action related to interaction with community partners and the general public.

Enhancement: An action related to improving or expanding a current program or service offered by the City of Tulsa, partner agency, or private entity.

Incentives: Funding, fee waivers, or other mechanisms to stimulate greater outcomes or investments.

Infrastructure: An action related to enhancing or repairing infrastructure in the public realm.

Partnership: An action that will result in a partnership between the City and another entity.

Personnel: An action related to staffing and training needs.

Placemaking: An action related to enhancing the built environment with the aim of celebrating place and culture and improving pedestrian comfort.

Planning: An action that includes direction for future planning efforts.

Policy: An action that leads to a change in the way the City of Tulsa or a specific department conducts their work.

Program: An action related to or leading to the creation of a program by the City of Tulsa or a partner agency.

Technology: An action related to technological innovations that would help achieve goals.